# Tomorrow's world: The digital infrastructure opportunity

Forecasted growth for cloud computing, AI and data processing has created an increasing need to support digital infrastructure assets and, in our view, a substantial opportunity for LGPS funds to invest.



James Sparshott Head of Strategic Client Team



Matteo Colombo Managing Director Strategic Private Capital Investments

The phenomenal growth of the digital sector is structural, reflecting that our society and economy are evolving. Today, the computation, transfer and storage of data is essential and the infrastructure facilitating this is fundamental.



## Key takeaways



Sectors like cloud computing and AI are already seeing **exponential growth**, creating an increased demand for infrastructure assets that can support the fast-developing digital economy.



Digital infrastructure represents a way to gain **exposure to the technology** sector with a real-asset backing. With the potential to attract blue-chip tech names as customers, these assets could provide **stable long-term cash flows**.

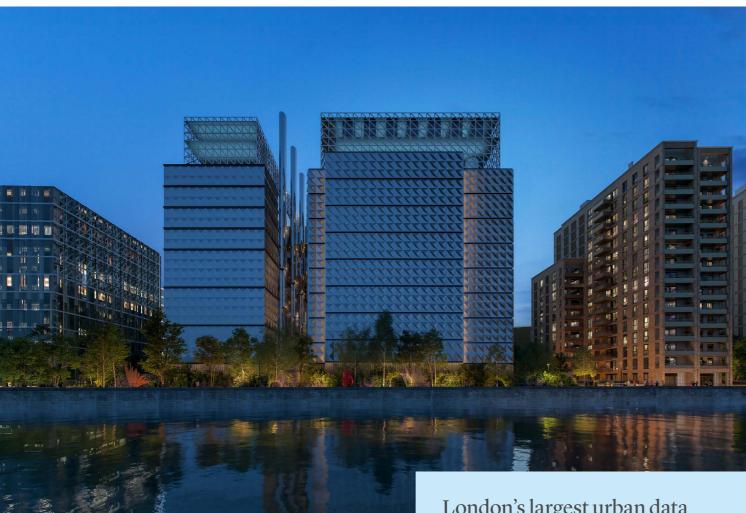


With multiple governments committed to funding digital infrastructure over the next five years, we believe these assets are well positioned to benefit from strong **policy tailwinds**.



#### Key risks

The value of an investment and any income taken from it is not guaranteed and can go down as well as up, and the investor may get back less than the original amount invested.



We see three overarching trends converging, which should continue to bolster the case for the LGPS seeking out these assets.

# London's largest urban data centre development project

- Access London's growing data centre market via a sustainable, strategically located development
- Prime location near Canary Wharf, with total capacity up to 90MW
- Strategic advantage of 2027 power-on date, which is earlier than competitors (2029)
- Sustainable design with heat recovery for nearby residential areas 100% renewable energy
- One of London's first major, strategic, decarbonised heat sources
- Benefits from having both site and power sourced, as well as L&G funding

Case study shown for illustrative purposes only. The above information does not constitute a recommendation to buy or sell any security The digital connectivity underpinning so many of our everyday activities would simply not be possible without fibre networks, transmission towers and data centres. Key societal goals – from increased financial inclusion to creating a more environmentally sustainable world – will also need to be facilitated by increased investment in digital infrastructure.

Investors are increasingly seeing opportunities to support digital infrastructure. Today, deals involving these assets account for roughly 21% of the total infrastructure sector<sup>1</sup>. That compares with just 10% of deals focusing on digital infrastructure five years ago.



# Kao Datacentres

- Multi-site UK data centre platform with four existing sites (Harlow, Northolt, Slough, & Manchester)
- Current capacity is 28MW contracted, with a total capacity of 100MW, and has a pipeline of 100MW
- Focuses on customers in life sciences, financial services and cloud computing
- Hosts the UK's most powerful supercomputer
- Plans to expand into European markets
- 100% renewable energy across sites

Case study shown for illustrative purposes only. The above information does not constitute a recommendation to buy or sell any security In our view, the space could offer LGPS funds the attractive combination of return potential and societal impact with the opportunity to align with the UK government's objective of pensions schemes investing in UK productive finance. We see three overarching trends converging, which should continue to bolster the case for the LGPS seeking out these assets.



#### Exponential growth opportunity

The long-term structural growth in digital can be seen in the pronounced increases in data generation over the past decade. Roughly 90% of the world's data was created in the last two

years<sup>2</sup>, and there are no indications this will slow down – in the US alone, monthly data traffic is expected to almost quadruple from 45 exabytes in 2019 to approximately 166 exabytes by 2026<sup>3</sup>.

In addition to the long-term structural growth seen in digital, the sector is also experiencing near-term demand drivers. The increasing relevance of technologies like AI has only increased already high demand for digital infrastructure assets.

These drivers look likely to persist. End user spending on cloud services is presently seeing a CAGR of around 20%<sup>4</sup>, expected to continue through the end of the decade. Spending on AI is set to have a compound annual growth rate (CAGR) of 27% by 2026<sup>5</sup>. These are fast-growing sub-sectors that, we believe, will create an increased demand for infrastructure assets.

Today, six of the world's seven largest publicly traded companies are technology firms with a heavy focus on data<sup>6</sup>. These, of course, rely on underlying digital infrastructure to function. It is our view that the continued growth of the digital sector will maintain a favourable demand/supply dynamic that could benefit those investing in this infrastructure.



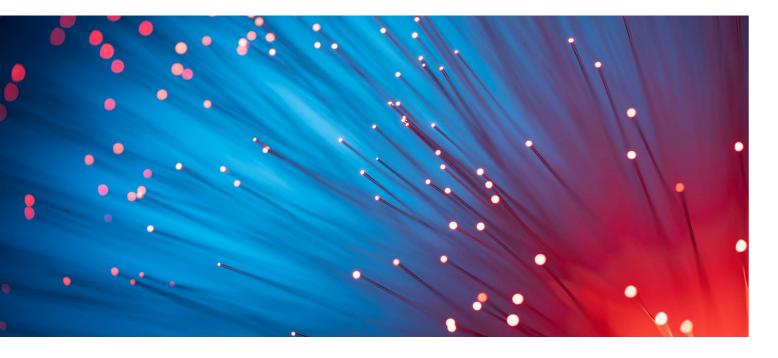
# Typically stable income, technology upside

Digital infrastructure revenues have remained stable across market cycles<sup>7</sup>. The contracts for these assets, and therefore their cash flows.

are often long dated with clients frequently being comprised of large blue-chip technology companies. Strong free cash flow generation, coupled with the continued expansion of the sector, means these assets have the potential to offer the LGPS stable and predictable income streams at a time when some funds are turning cashflow negative.

While costs have risen over the last two years, the critical nature of digital infrastructure has allowed a significant portion

...revenue growth has resulted in **overall profit** growth and minimal impact on valuations.



of these to be passed on to customers. Cost increases have led to margin pressures from which sub-sectors are emerging at different speeds – for example, over the last 12 months data centres have effectively been able to more than offset cost headwinds with volume and price increases. Thus, revenue growth has resulted in overall profit growth and minimal impact on valuations.

Generalising, we see that valuations for more mature businesses have declined by a few turns of EBITDA, while yet-to-be profitable start-up businesses have declined further. With tower and fibre valuations dropping, we are also seeing potentially attractive investment opportunities emerging outside of data centres.

Overall, we believe digital infrastructure can provide a way to capitalise on the upside associated with mega-cap technology stocks – via exposure to real assets – without requiring exposure to individual names. Furthermore, with the emergence of technologies like AI, the power base among tech giants is diversifying away from the largest tech hyper-scalers of Amazon\*, Microsoft\* and Google\*.

### Policy tailwinds



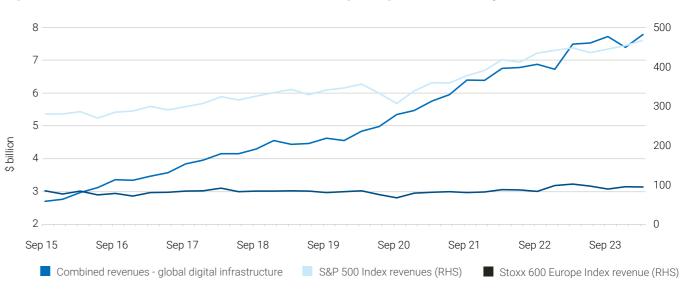
Growth is the number one mission of the government in the UK. In total, the government will spend 2.6% of GDP on public sector net investment on average over the Parliament,

with an increase of over £100 billion in capital investment over the next 5 years.<sup>8</sup> We see this focus on growth translating to a greater demand for digital infrastructure, with significant commitments to improve and financially support digital infrastructure being made at the legislative level. Sustainability efforts – such as those focused on the more efficient utilisation of renewable energy – will likely be dependent on the effective transferring and processing of data.

Initiatives including the UK's Project Gigabit<sup>9</sup> and the EU's Digital Decade Strategy<sup>10</sup> are seeking to extend giga-bit capable broadband to hitherto under-connected communities. In the US, the Infrastructure Investment and Jobs Act<sup>11</sup>, passed in 2022, also sets aside funding for closing the 'digital divide', with plans to build out broadband networks to improve access.

It is our view that these commitments represent significant policy tailwinds that bolster the sector.

### Digital infrastructure revenues have remained stable and growing across market cycles



Source: L&G internal data, as at August 2024

#### Investor view

By 2030, we estimate there'll have been an approximate cumulative investment of €2.5 trillion digital infrastructure<sup>12</sup>.

Presently, however, we believe the growth in digital infrastructure has created a funding gap. Adding to this, we've seen borrowing costs rise over the past two years. While the sector enjoys good appetite relative to other areas, a drop off in lenders has led to an increased focus on equity funding as a facilitator of its growth.

Though data centres, on average, account for much of the investing landscape, we increasingly see opportunities to diversify across fibre networks, towers and managed services. The sector has seen some divergence in terms of valuations, and, for investors, these variations show the importance of a nuanced understanding of sub-sectors married with careful asset selection.

With the digital infrastructure space poised for continued expansion and evolution, not least as a result of the government's agenda of growth and increased local investment, we believe this is an opportunity to invest LGPS funds won't want to miss.

#### Key risks

The value of an investment and any income taken from it is not guaranteed and can go down as well as up, and the investor may get back less than the original amount invested. \*For illustrative purposes only. Reference to a particular security is on a historic basis and does not mean that the security is currently held or will be held within an LGIM portfolio. The above information does not constitute a recommendation to buy or sell any security. Assumptions, opinions and estimates are provided for illustrative purposes only. There is no guarantee that any forecasts made will come to pass.

#### Key risks

The value of an investment and any income taken from it is not guaranteed and can go down as well as up, and the investor may get back less than the original amount invested.

- 1. Preqin as of Q1 2024
- 2. <u>Statista</u> as of November 2023
- 3. Cisco Visual Networking Index 2017
- 4. <u>Grand View Research</u> as of May 2024
- 5. International Data Corporation, Worldwide AI, March 2023
- 6. The Motley Fool, as of September 2024
- 7. L&G internal data, 2024
- Local Government Pension Scheme (England and Wales): Fit for the future Consultation November 2024
- 9. Project Gigabit, Building Digital UK, February 2024
- 10. Digital Decade Strategy, The EU Digital Decade, September 2021
- 11. US Infrastructure Investment & Jobs Act, November 2021
- 12. L&G estimate, as of August 2024

# **Contact us**

For further information about LGIM, please visit lgim.com or contact your usual LGIM representative



#### Key risks

The value of an investment and any income taken from it is not guaranteed and can go down as well as up, and the investor may get back less than the original amount invested.

It should be noted that diversification is no guarantee against a loss in a declining market. Assumptions, opinions and estimates are provided for illustrative purposes only. There is no guarantee that any forecasts made will come to pass.

#### Important information

The views expressed in this document are those of Legal & General Investment Management Limited and/or its affiliates ('Legal & General', 'we' or 'us') as at the date of publication. This document is for information purposes only and we are not soliciting any action based on it. The information above discusses general economic, market or political issues and/or industry or sector trends. It does not constitute research or investment, legal or tax advice. It is not an offer or recommendation or advertisement to buy or sell securities or pursue a particular investment strategy. Past performance should not be taken as an indication or guarantee of future performance and no representation, express or implied, is made regarding future performance.

No party shall have any right of action against Legal & General in relation to the accuracy or completeness of the information contained in this document. The information is believed to be correct as at the date of publication, but no assurance can be given that this document is complete or accurate in the light of information that may become available after its publication. We are under no obligation to update or amend the information in this document. Where this document contains third party information, the accuracy and completeness of such information cannot be guaranteed and we accept no responsibility or liability in respect of such information.

This document may not be reproduced in whole or in part or distributed to third parties without our prior written permission. Not for distribution to any person resident in any jurisdiction where such distribution would be contrary to local law or regulation.

© 2025 Legal & General Investment Management Limited, authorised and regulated by the Financial Conduct Authority, No. 119272. Registered in England and Wales No. 02091894 with registered office at One Coleman Street, London, EC2R 5AA.